

**Congress of the United States**  
**Washington, DC 20515**

December 4, 2023

The Honorable Ambassador Esteban Moctezuma  
Ambassador of Mexico  
1911 Pennsylvania Avenue NW  
Washington, DC 20006

Dear Ambassador Moctezuma:

It is with great concern that we write regarding the ongoing and worsening treatment of a U.S.-owned company operating in Mexico. As members of the Texas delegation, we understand the close cultural and economic ties our country has with Mexico.

Vulcan Materials Company is a publicly traded company, headquartered in the United States, that supports infrastructure development in the United States and Mexico. In addition to operating an environmentally award-winning business in Mexico for more than 35 years, Vulcan is the leading producer of construction aggregates in Texas, with more than 140 facilities and approximately 2,500 employees throughout the State.

As you are well aware, Vulcan's quarry in Quintana Roo was invaded and illegally shutdown, at the order of President Andres Manuel Lopez Obrador, in May of 2022. Then, in March of this year, the company's quarry was subject to a two-week invasion and occupation by the Mexican military. This troubling pattern of interference with Vulcan's business operations is continuing under the direction of President López Obrador. President López Obrador has since threatened to take Vulcan's property and designate it as an environmentally protected area, should Vulcan not accept the proposal to purchase the property at a fraction of its fair market value.

For decades, the United States and Mexico have both benefitted from a strong bilateral trade relationship which has spurred economic development and prioritized our shared cultural history. Nowhere is this truer than in Texas, which is a key trade partner for Mexican-owned companies and a vital corridor for Mexican-produced goods. However, President López Obrador's severe threats and actions against Vulcan, which are regrettably similar to the unfair and illegal treatment other U.S.-owned companies have experienced in recent years, undermine the fundamentals of this trade relationship.

We are extremely concerned the appalling and inexcusable actions of President López Obrador against Vulcan, and other U.S.-owned companies, call into question the rule of law in Mexico. As such, we respectfully request you schedule a meeting with our Congressional delegation to brief us on actions you will undertake to deter continued aggression from President López Obrador and his administration toward Vulcan. With that said, we request a briefing on the following:

1. Please describe the Mexican government's plan to resolve this conflict and allow Vulcan Materials Company to continue rightfully operating their business and maintain their property rights.
2. What is the mitigation strategy for any further conflict that may result from President López Obrador's unjust acquisition of the Vulcan Materials quarry?
3. Under what legal authority or warrant is President López Obrador able to obtain control of Vulcan's private property located in Quintana Roo, despite Vulcan Materials having violated no laws?

Additionally, we seek to discuss the outlook of the U.S.-Mexico relationship, and specifically the trade relationship between Mexico and the State of Texas, considering the illegal treatment of Vulcan Materials Company. Thank you for your work in addressing the shared issues of our countries and taking a closer look at this threat to our partnership. We look forward to your response.

Sincerely,



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Vicente Gonzalez  
Member of Congress



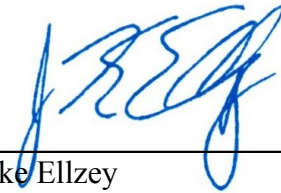
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August Pfluger  
Member of Congress



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Henry Cuellar  
Member of Congress



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Jake Ellzey  
Member of Congress



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Morgan Luttrell  
Member of Congress



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Keith Self  
Member of Congress



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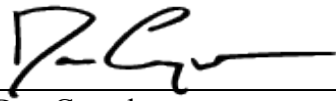
Chip Roy  
Member of Congress



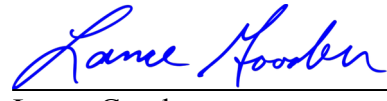
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Nathaniel Moran  
Member of Congress

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Dan Crenshaw  
Member of Congress



Lance Gooden  
Member of Congress



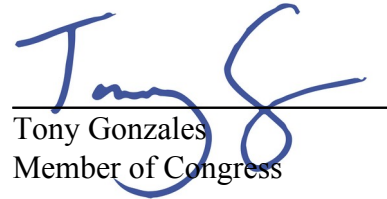
Randy K. Weber, Sr.  
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Pete Sessions  
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Troy E. Nehls  
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Tony Gonzales  
Member of Congress



Beth Van Duyne  
Member of Congress



John R. Carter  
Member of Congress



Brian Babin, D.D.S.  
Member of Congress



Wesley Hunt  
Member of Congress

cc: U.S. Ambassador Ken Salazar